Bus Safety Program/Project Effectiveness

Bus Safety Issue/Problem: An increase in the total number of bus accidents was identified in the 4th Quarter of 2016 by Transdev, the contracted transportation management company of the Regional Transit Authority (RTA) in New Orleans.

Research/Background:

Transdev employs 268 bus operators and maintains and operates a total of 132 buses for the RTA.

-RTA's accident statistics: There was a 20% increase in the total number of bus accidents from 225 accidents in 2015 to 270 in 2016. The breakdown can be seen in **Table 1 on page 7** (supporting evidence section of this document).

-Accident Claims statistics showed the following:

• There was a total of 684 claims in 2016. The transit system's total claims made and their associated cost totaled \$6,205,620.96*. (*Data is from HGI, the RTA's third party administrator for auto liability and general liability claims. It includes data for all modes – bus, streetcar, and paratransit. HGI is unable to separate claims by mode.)

Overall Assessment: All in all, Transdev's number one priority is safety for its riders and operators, and reducing accidents both achieves the company's safety goals and, in turn, helps reduce claims for the system it operates.

Executive Management Plan: Armed with these statistics and keeping Safety as its number one priority, the Vice President (VP) of the Transdev, in service to the RTA, Justin T. Augustine, III and the Chief Operations Officer (COO) of Transdev, in service to the RTA, Brendan Matthews, made it a high priority to lower the bus accident rate and save money on bus accident claims. The following goal and objectives were stipulated:

- Goal: To become a leader in public transportation safety in the State of Louisiana and foster a culture of safety.
- Objective 1: To reduce the number of bus accidents in 2017 by 10% from 270 in 2016 to 243 in 2017.
- **Objective 2:** To reduce the number of claims made by 10% from 684 to 616 and reduce claims made and their associated cost by 10% from \$6,205,620.96 in 2016 to \$5,585,058.86 in 2017.

Creating a culture of safety was of utmost importance for executive management and the organization as a whole. It's Transdev's responsibility to provide the public with a safe mode of transportation, and the organization's leaders wanted to give the safety department and the operators the authority and means to make the system safer.

Plan Implementation: In November 2016, Transdev executive management hired a new Director of Safety & Security, Oscar Figueroa, and tasked him with developing tactics to reduce the bus accident rate and achieve the accident reduction objective mentioned above, by any means possible.

When Figueroa arrived, he quickly identified three practices impeding the reduction of accidents.

• **Problem One** - He noticed on-board driver evaluations (a refresher for the operator with a supervisor checking for compliance with driving habits) and trail checks (the practice of trailing buses covertly to observe an operator's driving skills) were carried out by road supervisors in operations. Meaning, the person who was disciplining the operators was also the person assigned to do the driver evaluations and trail checks — a clear conflict of interest.

- **Problem Two** He observed that two safety supervisors were assigned to a variety of tasks (various, unstructured safety projects, including: inputting accidents into an electronic filing system, facilities inspections, observations, etc.) for all modes of transportation (bus, streetcar, and paratransit) and weren't able to fully focus on safety and accident reduction for each mode.
- **Problem Three** He learned many operators did not have a clear understanding of what was expected of them, what was considered a preventable accident, and they did not possess the proper defensive driving skills. In addition, he noted operators rarely saw a safety person, except in the case of an accident.

Tactics: With this information in hand, Figueroa developed an action plan that would address the practices above and help laser focus the task of reducing bus accidents. The action plan can be seen on **page 8** of the supporting evidence section of this document, which essentially states:

 The Safety Department would conduct 100% of the driver evaluations and 100% of the trail checks for every fixed-route operator within the 2017 calendar year.

The focus would be total accident reduction as opposed to only preventable accidents. The tactics used are more fully explained below.

- -Addressing Problem One: With approval from the VP and COO of Transdev, Figueroa immediately made the decision to no longer assign road supervisors the responsibility of conducting driver evaluations and trail checks. Instead, this would become a function solely of the safety department. Figueroa said the decision was made because he felt "the safety supervisor, who does not discipline an operator, would have a better impact than a road supervisor." The safety Supervisor had one goal while accomplishing driver evaluations and trail checks, which was to reinforce good behaviors, re-train when bad behaviors were observed, and pull operators for more formalized training when needed. The safety supervisors had the authority to carry out all of these three options.
- -Addressing Problem Two: With extraneous tasks facing the safety supervisors, adding driver evaluations and trail checks to their to-do lists, wasn't going to help in lowering the accident rate. So, Figueroa assigned the two safety supervisors the sole responsibility of improving and critiquing the operators' driving abilities through driver evaluations and trail checks for all 268 operators for 2017.

As the program kicked-off, Figueroa tasked the safety supervisors with reaching the following objective: 100% compliance for each of the 268 operators by the end of 2017. Prior to that, compliance was around 60% to 70%. This new compliance standard would be achieved by carrying out three to four on-board driver evaluations and trail checks, per day, that lasted between 20 to 30 minutes.

-Addressing Problem Three: During driver evaluations and trail checks, if the safety supervisors witnessed an operator engaging in unsafe driving practices, they were given the authority to immediately pull the operator for additional or more comprehensive training with Transdev training instructors. In addition, they were also able to pull the operators for coaching in the office, if needed. Operator training with Transdev instructors consisted of two-hour sessions of in-depth operator driving habits, such as: LLLC Defensive Driving Principles: look-ahead, look around, leave room, and communicate. As far as in-office coaching, these sessions were 30-minutes long and entailed reviewing video of the operator's driving, and the safety supervisors providing recommendations to improve their skills. If operators were pulled in for any training, it would automatically lead to a subsequent driver evaluation.

Weekly and as needed, Figueroa met with the safety supervisors to review progress updates on the 100% compliance objective. Supervisors asked, if they had the opportunity to see the same operator again, should they do another evaluation, and the answer was yes. Therefore, many operators received three or more driver

evaluations and trail checks. The reasoning was Transdev wanted the evaluations to be unexpected to help keep the operators' sharp. This worked well in Transdev's favor, since many operators were hired 5, 10, 20 years ago and may have only received the standard 8-weeks of initial or new hire training. The average seniority of an employee at this location is more than 18 years.

While driver evaluations and trail checks were not new to Transdev and the RTA, they had not been consistently or effectively done in the past. It was an ambitious plan for two safety supervisors to tackle 100% driver evaluations and 100% trail checks for all 268 fixed-route operators for a system that runs 24-hours a day, seven days a week with 34 bus routes in Orleans Parish and the City of Kenner. It's also important to note some of the routes don't even come into New Orleans, near headquarters.

-Total Resource Allocation for the Program: \$300,000. This includes the salary and benefits of the new Director of Safety & Security, as well as the salaries of the two existing safety supervisors, whose job descriptions were redefined.

Evaluation/Results:

- -Objective 1 Achieved Decrease in Accidents: After implementing the tactics mentioned above, there was a dramatic reduction in the bus accident rate from 2016 to 2017. Transdev exceeded its objective of reducing accidents by 10% from 270 to 243. In fact, Transdev doubled its expectations and lowered the bus accident rate by 20% from 270 to 216, even as it increased the mileage buses covered. The breakdown can be seen in Table 2 of the supporting evidence documents on page 9.
- -Safety Supervisor Achievements: The two safety supervisors were able to meet their compliance objective of conducting 100% driver evaluations and 100% trail checks for every fixed-route operator within the 2017 calendar year. The supervisors also completed between three to five driver evaluations and trail checks for all 268 operators. On average, each operator received at least three driver evaluations and trail checks.
- -Operator Feedback: Feedback from the operators was very positive. Operators mentioned they were appreciative of receiving the tools they needed to refine their craft and be successful. Operators don't want to have an accident and the evaluations they received gave them an opportunity to improve their chances of receiving the \$250 bonus Transdev provides to operators who do not incur a preventable accident within each calendar year.
- -2018 Accident Reduction Sustainability: Due to the accident reduction success in 2017, Figueroa set out to refine and tweak the program even further to help sustain the reduction in 2018. Instead of having two safety supervisors dedicated to driver evaluations and trail checks, one of the supervisors was solely assigned to bus safety and the other was assigned to streetcar safety. This was done consciously and Transdev was able to keep the fixed-route numbers steady. Overall, in 2018, there was just a 2% increase in the total number of bus accidents from 216 to 220. The numbers can be seen in **Table 3** of the supporting evidence documents on **page 9**.

Bus Safety Program/Project Benefit Level

-Bus Accident Claims background: Every time there's a bus accident, there's the potential for all passengers to file a claim, whether the accident is the operator's fault or not. In addition, there are times when the second party in the accident doesn't have insurance, or they were under-insured, which can cost Transdev and the RTA money.

Economic Benefits of Safety Improvements (Net Financial Benefits)

-Objective 2 Achieved — Decrease in Total Claims Cost: As a result of the measures put into place to reduce accidents, there was a dramatic reduction in the total number of claims made and their associated cost from 2016

to 2017. Transdev exceeded its objective of reducing the total number of claims made by 10% from 684 to 616 and reducing the total of claims made and their associated cost by 10% from \$6.2-million to \$5.6-million in 2017.

In fact, Transdev reduced its total number of claims made by 15% from 684 to 577. It also more than quadrupled its expectations and lowered the total claims paid by 65% from \$6,205,620.96 in 2016 to \$2,194,844.80 in 2017, even as it increased the mileage buses covered.

- -Direct Savings Compared to Project Cost: The total savings in claims made and their associated cost between 2016 and 2017 was \$4,010,776.16. This savings represents 13 times the cost of adding a new Director of Safety & Security and the salaries of two existing safety supervisors. So, it's clear Transdev's \$300k salary investment was well worth the cost of implementing the new bus safety program for the RTA. The claim statistics can be seen in **Table 4** of the supporting evidence documents on **page 9**.
- -2018 Accident Claims Reduction Sustainability: While the number of claims made increased by 8% from 2017 to 2018, the total amount of claims paid continued to decrease from 2017 to 2018 by 48% from \$2.2-million to \$1.1-million.
- -Indirect/Non-Financial Benefits Achieved: One of the biggest indirect benefits to the new safety improvements was that operators had a better understanding of what was expected of them learning the best defensive driving skills. It also gave operators the opportunity to meet with a safety supervisor on a more consistent basis, which was not normally done before.

Identifying hazards along the routes and mitigating them, was another wonderful indirect benefit of the new safety program. As the safety supervisors engaged in driver evaluations and trail checks, they coupled it with the new FTA Safety Management Systems (SMS) principles Transdev was adopting. This allowed the operators to point out a lot of hazards on the system's routes to the safety supervisors, in real-time, as the driver evaluations were being carried out on the buses. Hazards such as: a bus stop in the wrong spot, a large depression in the road and the bus can't travel on this depression, or tree limbs blocking the path of the bus... so a detour is needed.

The safety supervisor would then further investigate and verify the hazards mentioned. Once the hazard was verified with the Director of Safety and Security, the hazard identification was sent to the appropriate department for mitigation. This greatly helped in streamlining how the organization addressed hazards. It allowed supervisors to short-circuit the time it took hazards to be mitigated, and they were able to follow-up on the progress of the mitigation. This improved the reporting process overall. Prior to this, operators would fill out an incident report, and there was no method of follow-up or way to make sure the hazard was addressed by the right department. Being able to report hazards and seeing them resolved, greatly increased moral among the operators, because they knew their concerns were being taken seriously and addressed.

All in all, 43 hazards were identified in 2017 and all 43 hazards have been mitigated (please see **page 10 – 52** of the supporting evidence), since the new bus safety initiative was implemented. Mitigating these hazards, in turn, also helped with reducing accidents. Transdev is proud of the fact it's been able to hold the accident rate steady, after implementing the program, and the expectation is the accident rate will continue to drop.

Bus Safety Program/Project Innovation

-Safety Program Differs from Traditional Approaches: While driver evaluations and trail checks are common practice in the industry, Transdev took the opportunity to enhance the practice and make it the only primary goal of supervisors.

Common practice in reducing accidents is to be reactive, rather than proactive. And, typically, most programs count on data collection, which involves someone analyzing the accident data from an office and coming up with ways to reduce accidents in that manner. While other safety personnel continued this practice, the assigned safety supervisors did not.

Transdev's approach was to be proactive in lowering bus accident rates by placing a safety supervisor(s) on buses for eight hours a day, performing driver evaluations and trail checks. This proactive measure included operators training on the SMS principles to identify hazards. Knowing the hazards, first-hand, is an easier way to address them, as opposed to trying to find them. Fixing a problem along a route didn't just help one operator, it helped every operator assigned to that route, as well as every customer on that route. Essentially, streamlining hazard identification to corrective action was a big win and novel idea.

From the operators' perspective, they understood the supervisors were their mentors, as well as their safety contact. The 268 operators knew what was expected of them and they took pride in spotting hazards and having them addressed.

All of this combined, lead to the 20% reduction in bus accidents from 270 to 216 and the 64% reduction in total claims made and their associated cost between 2016 to 2017. And, ultimately it helped the system sustain that success in 2018.

Bus Safety Program/Project Transferability

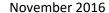
- -Program/Project Issue: According to the National Transit Database (2017 National Transit Summary & Trends), between 2008 and 2017, transit agencies reported 64,544 major incidents/collisions. 67% or 43,244 involved motor bus modes.
- -Transferability: Bus accidents are a significant issue for many agencies, and Transdev believes the safety program mentioned above can reasonably be incorporated by other agencies. If one safety person can do an average of three to four driver evaluations and trail checks, per day, for a system with 132 buses and 268 operators (over a year period), we believe this bus safety program can be scaled down or up to meet the needs of any system. It's as simple as:
 - Making on-board driver evaluations and trail checks the sole priority of the safety supervisor(s).
 - Giving the supervisor the authority to pull operators for retraining and coaching, as needed
 - Incorporating SMS principles and allowing operators to identify hazards and streamlining the hazard-reporting process: 1) Operator reports hazard to safety supervisor. 2) Hazard verified and approved by safety director. 3) Safety provides the information for mitigation. 4) Safety Supervisor follows up on the status of the mitigation.
- -Program/Project Attraction: Transdev's bus safety program is not difficult to implement. Many agencies already have one or more safety supervisors on staff, which would not be a significant financial burden. If a new hire(s) is needed to run the program, it would pay for itself through the reduction in claims the agency would experience. Transdev suggests implementing this program for six months to see if an agency's accident rate is lowered. If the results are anything similar to Transdev's, the bus safety program will be a success.

Supporting Evidence

Table 1
-RTA's accident statistics: There was a 20% increase in the total number of bus accidents from 225 accidents in 2015 to 270 in 2016. The breakdown is as follows:

	2015	2016	2015 vs. 2016
BUS Preventable Accidents	84	90	7% Increase
Miles	5,106,120	5,658,137	11% Increase
Actual Preventable ACC/100k	1.65	1.59	3.6% Decrease

BUS Non-Preventable Accidents	141	180	28% Increase
Miles	5,160,120	5,658,137	11% Increase
Actual Non-Preventable ACC/100k	2.76	3.18	15% Increase
Total Bus Accidents	225	270	20% Increase





2017 Accident Reduction Action Plan

- 1. Safety Staff will conduct 100 % of Driver evaluations for all modes. Our goal is a driver evaluation for each Streetcar, bus, and Paratransit Operator.
- 2. Safety Staff will conduct 100 % of Trail checks for Bus and Paratransit operations. Our goal is a trail check for every bus and Paratransit Operator.
- 3. Each of the Safety Supervisors will be provided time at each quarterly safety meeting to discuss hot topics. These will include accident trends, near misses, hazards, and encouraging reporting of hazards. Safety meetings will also allow Operators to report hazards directly to the Safety Supervisors.
- 4. Safety Supervisors will take the lead on collection of all hazards identified by Operators. Hazards will be distributed to the appropriate departments for resolution. Safety to develop a SOP.
- 5. Safety Staff conducting Drivers Evaluations will have authority to pull Operators for additional coaching in the office, if warranted or assigned to the Instructors, if warranted.

Table 2

-Objective 1 Achieved - Decrease in Accidents: After implementing the tactics mentioned above, there was a dramatic drop in the bus accident rate from 2016 to 2017. Transdev exceeded its objective of reducing accidents by 10% from 270 to 243. In fact, Transdev doubled its expectations and lowered the bus accident rate by 20% from 270 to 216, even as it increased the mileage buses covered.

	2015	2016	2017	2016 vs. 2017
BUS Preventable Accidents	84	90	56	38% Decrease
Miles	5,106,120	5,658,137	6,022,085	6% Increase
Actual Preventable ACC/100k	1.65	1.59	0.93	42% Decrease

BUS Non-Preventable Accidents	141	180	160	11% Decrease
Miles	5,160,120	5,658,137	6,022,085	6% Increase
Actual Non-Preventable ACC/100k	2.76	3.18	2.66	16% Decrease
Total Bus Accidents	225	270	216	20% Decrease

Table 3 -2018 Accident Reduction Sustainability:

Overall, in 2018, there was just a 2% increase in the total number of bus accidents from 216 to 220. The numbers are as follows:

	2015	2016	2017	2018	2017 vs. 2018
BUS Preventable Accidents	84	90	56	63	12% Increase
Miles	5,106,120	5,658,137	6,022,085	6,046,158	.4% increase
Actual Preventable ACC/100k	1.65	1.59	0.93	1.04	12% Increase

BUS Non-Preventable Accidents	141	180	160	157	2% Decrease
Miles	5,160,120	5,658,137	6,022,085	6,046,158	.4% increase
Actual Non-Preventable ACC/100k	2.76	3.18	2.66	2.6	2% Decrease
Total Bus Accidents	225	270	216	220	2% Increase

Table 4
2016 -2018 RTA Claims Statistics

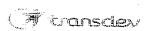
	2016	2017	2018	2016 vs. 2017	2017 vs. 2018
Number of Claims	684	577	624	15% Decrease	8% Increase
Total claims paid & open,					
less recovery, or incurred	\$6,205,620.96	\$2,194,844.80	\$1,138,139.92	65% Decrease	48% Decrease

Identified Hazards & Mitigations



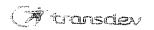


Location of Hazard:	LOUISIANA	AND MAG	AZIN	2
Date of Observation:	Wed July 2	25,2017		
Date of Report:	7-28-15	7		
Route: #437		Mode:	Bu	S
When was the hazard first	observed:	UNKNOWA)	
Brief Description of Hazard A large tree WA WAS BEING dONE BUS WAS BEING ROAL WORK	d: s sticking in the Sam damaged du	out into la ic area. Th e to operati	NE RE E back PKS AVO	of the
Operator Name: Wayı	UE NELSON		Badge:	SBF&ty
Disposition: To be Filled by Management Only SENチの以もののの 上みいるSWIN9 Whを	NER'S Aler NENTERING	+ AND WARN ON EXITING	ing Ab	out cestop
Manager Name: WAY	ME NElson	Date:	7.2	7-17
Manager Sign: <u>Uau</u>	gne /felson			



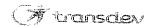


Location of Hazard: Chart	res/MAZANT
Date of Observation:	21 -17
Date of Report: $g-2$	1-17
Route: 5	Mode: 35
When was the hazard first observed:	
Brief Description of Hazard: B=> 5+0 15 localist	on/at a STEEP Slope of
gravel	
) 3
Operator Name:	Badge:
Disposition: To be Fixed by Management Only Act Me	Bus Stop for Her down to Grantomers.
a selve location of	er customers,
Wanager Name:	
Vlanager Sign:	



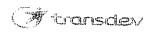


Location of Hazard:	Williams	Blud		
Date of Observation:	12-5-	17		
Date of Report:	12-5 -	17		
Route: 201		Mode:	303	
When was the hazard first	observed:			
Brief Description of Hazard TWO 605 32 000 3	1: 570P5 / PP and 7 10551mg +	eguire Rem mai	Operator ke a d ot to to a	tanscrove The
Operator Name:			Badge:	
Disposition: To be Eilled by Maryagement Only M	OULD ONE	e off	le 6 v s 5	TOP 5.
Manager Name: Of Manager Sign:	55 55	Date:	12-1	2 -17



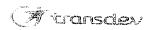


Location of Hazard: Date of Observation: 3 - 16 - 17 Date of Report: 3 - 16 - 17 Route: 62 64 65 Mode: When was the hazard first observed: Brief Description of Hazard: ALAKE Forest Samovar Driv Mode: Mode: Date of Observation: Mode: Mode: Brief Description of Hazard: ALAKE Forest Samovar Driv Alake
Date of Report: 3-16-17 Route: 62 64 65 Mode: Bus When was the hazard first observed: Brief Description of Hazard: 15 a hrzard and customer Hazard.
Route: 62 64 65 Mode: Dos When was the hazard first observed: Brief Description of Hazard: Afth 5 rule 15 & hazard and customer Hazard.
When was the hazard first observed: Brief Description of Hazard: ARC Shazard and customer Plazard.
Brief Description of Hazard: APENS TATE 15 & Are \$ hazard and customer Hazard.
pler grate 15 a pre 2 hazard and customer
Operator Name: Badge:
Disposition: To be filled by lignagement Onliked with City to get grate Installed Installed
Manager Name:
Manager Sign: Manager Sign:



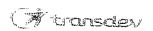


Location of Hazard:	MAGAZINE 4-1-17	F	R 57
Date of Observation:	4-1-17		
Date of Report:	4-1-17		
Route:		Mode:	Dus
When was the hazard first	observed:		
Brief Description of Hazard	is leaning	52 V	enely
			3 3
Operator Name:			Badge:
Disposition: To be med to viguagement or hed	af Truck to r	eset,	pole
Manager Name: A	V P	Date:	4/11/17



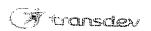


Location of Hazard: 6 Concrui	Miyer/Bacchus
Date of Observation:	23-17
Date of Report: $0 - 2$	3-17
Route: [08, 114, 115	Mode: 35
When was the hazard first observed:	Mode: 305 Vakmon
Greden	in on Bennett and
	3 3
Operator Name:	Badge:
Disposition: The River of Management Orloped & Imp Until Roadway was	plemented a detour
RIGHT OF Briches, RI	ght on Derkill, right of
regular roste.	
Manager Name:	Date: 10/30/17
Manager Sign:	



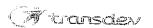


Location of Hazard:	1505	166			
Date of Observation:	12/3	1/17			
Date of Report:	12/3	1/17			
Route:			Mode:	300	
When was the hazard first ob	served:		VAW	w	
Brief Description of Hazard: BUS WAS AU OPEN — CL	ble to	MOUZ	- W/	back	door
open - cl	CCK.	1		>	3
			5//a		
Operator Name:				Badge:	
Disposition: To be Filled What agement only	bus	4	mf;		
Sensutive Company of the Company of	tse a		ik a	toor	Aldray
				A)	
Manager Name: Manager Sign:	1/		Date:	40	1/1/18
MAINTER 31811	1.0				



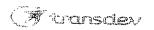


Location of Hazard: Down Man	/ Cacl
Date of Observation: 12-1-17	
Date of Report: 12-2-1	7
Route: 62,64,65	Mode: Buz
When was the hazard first observed:	Unknun
Brief Description of Hazard: HOLCS IN 5 TREET (2)	BUS STOP
	> 4
Operator Name:	Badge:
Operator Name: Disposition: To be Pled by Management Only & bus 57 Aumage to bus under a	



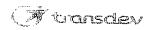


Location of Hazard:	UNO	under co	ons truction
Date of Observation:	11-30	-17	
Date of Report:	11-30	-17	•
Route:5 (155)	60,52	Mode:	Bus
When was the hazard f	irst observed:	Unpr	m
Brief Description of Haz Construct Poths 123	eard: how has	created m Fick	heavy
	•) 3
Operator Name:			Badge:
Disposition: The Housement and History Minagement and History Hulling haza		DETOUR	to avoid
Manager Name:		Date:	12-4-19
Manager Sign: UV			



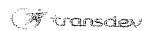


Location of Hazard: WAShing to	//Logola
Date of Observation: $1-33$	
Date of Report: 2-5-1	7
Route: 27	Mode: Bus
When was the hazard first observed:	Vaknon
Brief Description of Hazard:	SDR block
Brief Description of Hazard: Trees @ bus Opentor view	2101 0100
	ss
Operator Name:	Badge:
Disposition: To be silved the standard general Order KLD W/ SHOW but trees.	De Power to
Manager Name: Manager Sign:	Date: 2-13-17



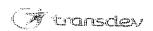


Location of Hazard:	rt blud
Date of Observation: 1 - 20 -	- 17
Date of Report:	-17
Route: 45 27	Mode: 335
When was the hazard first observed:	vnknow
Brief Description of Hazard:	lly parked in 503
570P) A
Operator Name:	Badge:
Disposition: To be Filled by Markagement Only dinabed Satisfy Coordinated Police for towing	w/ Dispatch to call
Manager Name: A	Date: //21/17



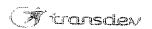


Location of Hazard: AYCock STclavela
Date of Observation: 8-14-17
Date of Report: 8-19-17 Route: 88 Mode: 305
When was the hazard first observed:
Brief Description of Hazard: POOR VISIBILITY
> 3
Operator Name: Badge:
Disposition: To be Filled thy Mariagement Only Mouro STOP FROM a near SIDE to a FAX SIDE STOP
Manager Name: Date: 9/5/17 Manager Sign:



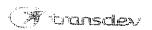


Location of Hazard:	Williams	Bluc	1 / High	way Par
Date of Observation:	1/19/17			-
Date of Report:	2/2/17			
Route: 201		Mode:	Bus	
When was the hazard first (observed:			_
Brief Description of Hazard: $Nec D = D $	5570P			-
			> .3	=
				-
				<u>-</u>
Operator Name:			Badge:	
Disposition: to be filled by Manffement Only MANGE INAU HORIZED	a bus s		to che	ımaka
flanager Name:		Date:	2/10/	17
flanager Sign:		=		מ



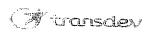


Location of Hazard: Paydr	to MchoPitoules
Date of Observation: 5/1/	,
Date of Report: 5/16	/17
Route:	Mode: 373
When was the hazard first observed:	
Brief Description of Hazard: り ラット アクリアさ	of perator to make made turn crossing
3 lanes of tatte	Third turn crossing
Operator Name:	Badge:
Disposition: to be Filted by Management Only Bus	570P
lanager Name:	Date: 6/1/17
lanager Sign:	



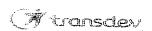


Location of Hazard: Micho	D/Wo
Date of Observation: $3/9/$	17
Date of Report: 3/10	117
Route: 64,65	Mode: Bus
When was the hazard first observed:	
Brief Description of Hazard: $Sano$ (1 $STRo$	20 15 CAUS Ins
Sano in STR.	most
) 3
Operator Name:	Badge:
Disposition: o be Filted by Many germent Ship Samo	ser af Rock
fanager Name:	Date: 3/20/17
lanager Sign:	



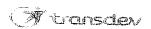


Location of Hazard: JEALUSON HOWY/CICEro
Date of Observation: $2/19/17$
Date of Report: 2/19/17
Route: 39 Mode: Bus
When was the hazard first observed:
Brief Description of Hazard: 305 5708 5704 - Leaning
) à
Operator Name: Badge:
Disposition: To be Fill of Warfagement Only Kid W Truck Deft to vesst Slatery Warking of Truck Deft to vesst Slatery War William States of the second of t
Manager Name:
Manager Sign:



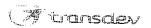


Location of Hazard:	Elysian Filds / Filmore	
Date of Observation:	4/1/17	
Date of Report:	4/1/1	
Route: 55	Mode: 3-5	
When was the hazard first	: observed:	
Brief Description of Hazard	d: 5 much - I caning into road	lesay
Operator Name:	Badge:	
Disposition: To be Filed by Management Only	5 5top 510N	
Manager Name:	Date: 4/28/17	
Manager Sign:		



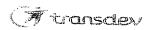


Location of Hazard: Kenner	
Date of Observation: $\frac{4}{30}/17$	
Date of Report: 4/30/17	
Route:	Mode: Bus
When was the hazard first observed:	
Brief Description of Hazard: 13-3 570 P 5 (6N —	need & make
an immediate LEPT	TURN after the STOP
crossing 3 lanes of	traffic.
Operator Name:	Badge:
Disposition: To be Filled by Management Condo	
Manager Name:	Date: 5/23/17
Manager Sign:	



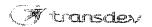


Location of Hazard:	Robert ELEE/	LC SIMON
Date of Observation:	11/11/17	
Date of Report:	11/15/17	
Route: 515	2Mode	e: Bus
When was the hazard first o	bserved:	
Brief Description of Hazard: BUS STOP IN to rocdway	Sion hunging	/leaning
Operator Name:	·	Badge:
Disposition: To be Filled by Management Only 2144 Work	LED Track to \$	Preset Sion,
Manager Name: Manager Sign:	Date:	11/30/17



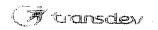


Location of Hazard:	Gentilly / DESINE	Darku
Date of Observation: //////	17	
Date of Report:	17	
Route: 62 64 65 80	Mode: B/5	
When was the hazard first observed:	2017	
Brief Description of Hazard: Large Sinkhole		
	> 25	
Operator Name:	Badge:	
Disposition: fo be Filled by Manageme/it Only Reのかり しい ん	DUIS A	
Manager Name:	Date: 1//18/17	
Manager Sign:		



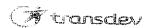


Location of Hazard:	Broad Orleans	
Date of Observation:	6/29/2017	
Date of Report:	6/29/2017	
Route: Pus Us	Coming to 57MD0- Mode: Bus	
When was the hazard firs	t observed: Zo17	
Brief Description of Hazar	rd: es not have the ability to	
SAFILY MAK Office Joca	es not have the ability to	
Operator Name:	Badge:	
Disposition: To be Filled by Markager Vent Only	Badge: "Left Turn by Buses Only Broad and Orleans	1
Disposition: To be Filled by Markager Vent Only	"Left TURN by Buses Only	
Disposition: To be Filled by Markager Vent Only	"Left TURN by Buses Only	



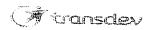


Location of Hazard:	LOUISA and STClaude	
Date of Observation:	5/1/2017	
Date of Report:	5/1/2017	
Route: SO	Mode: 3/3 observed: 5/1/2017	
When was the hazard first of	observed: 5/1/2017	
Brief Description of Hazard: PUSIS Cric not CTURN at	table to Sately make a	
Operator Name:	Badge:	
Disposition: To be filled by May Seement Only a Slow & Inter	rector of Louisa and StelarDE	. 4 S -
Manager Name: Manager Sign:	Date: 6/2/17	



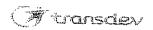


Location of Hazard:	MAN	re and b	trank	-lin
Date of Observation:	6/22/2	017		
Date of Report: $6/2$	22/2017			
Route:		Mode:	-	
When was the hazard first o	bserved:	6,	12017	· · · · · ·
Brief Description of Hazard: BUSC 15 UNI CH any other	ble to n	raki a	5 a fa	_ UTUM
et any other	Tocation			
			, ,	
Operator Name:		Ba	adge:	
Disposition: To be Filled by Minagement Only No.	Lift Turn	except	Buses	[[5/0N -
Manager Name: A	7	Date:	7/20	117
				



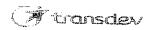


Location of Hazard:	Rampart	And Es	oplanade 7	
Date of Observation:	8-1	13-201	7	
Date of Report:	8-13-	2017		
Route:		Mode	, p. 5	
When was the hazard first	observed:		8/2017	
Brief Description of Hazaro Busces Could anywhere Else	not sate	ely make	ca UT	UM)
angunere else	/		> .5	
Operator Name:			Badge:	
Disposition: The Filled by Apple (1911). Only (1911).	o Left 7	VIN CX	cept Buse	11 15 51545, -
				_
fanager Name:	7	Date:	9/13/17	_
fanager Sign:				



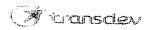


Location of Hazard:	Paris /	Kingin	2/2		
Date of Observation:	11/30/				
Date of Report:	11/30/2	2017			
Route: 0 60	45		Mode: _	BUS	
When was the hazard firs		11,	/1/20.	17	
Brief Description of Hazar	o:	turn i	lanc	headic	[-b
on ramp.	Dange	NOV >			
				3 .3	
Operator Name:			Ď	Badge:	
			والم		
Disposition: "Probled by Manygement 2014 X Undur Duer	Pass	NEAVS	ride	& fors	SUP?
danager Name:	A	D	ate:	12/2	20/17
Manager Sign:		===			- 20



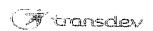


Location of Hazard:	PAIS	and	Har	corrt	
Date of Observation:	8/2,	117			=
Date of Report:	8/21	17	_		
Route:52_			Mode:	BUS	
When was the hazard first	observed:		. .	1/30/17	a ·
Brief Description of Hazard	l: near s	iDe a	nd 7	for 5102	*
Bus 570P 6	2 this	100.	r how		a
				3 43	t
Operator Name:				Badge:	
Disposition: To be Startby ivianagement Orby Skir.	hear s	100 5	70P	to make	rt
Manager Name: ### Manager Sign: ####			Date:	8/21/1	17



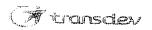


Location of Haza	rd: \int_{0}^{∞}) 4/15	and	AVIAT	6,-		
Date of Observa	ion:	11 -	22	-/7			
Date of Report:	11	-22	-17				
Route:	51			Mode:	BUS		
When was the ha	ızard first obs	erved:		11-	BU3 -22-	-17	
Brief Description <i>B</i> ップ	of Hazard: 570PS	are	tos	closa	e hoe	z-h	oter
		A control of the cont			3	.5	
Operator Name:					Badge:		
Disposition: To be Fifty by Managen	an arid	STOP	0 A	rater/	Paris		
belause 5 to P @	of con Paris	51120c	tw	and E, Le	100 c	lose	6
vlanager Name: vlanager Sign:	Am			Date:	11/23	3/17	
				•			



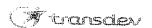


Location of Hazard: Leroj C. S.	mon ST. Anthony
Date of Observation: 1//21/17	
Date of Report: 11/21/17	
Route: 51	Mode: Bus
When was the hazard first observed:	11/21/2017
Brief Description of Hazard: Broses have to make +ro crossing 2 lancs 500%	aleft hand
tro crossing 2 faces	after servicing
Jev. L	5 - 5
Operator Name:	Badge:
Disposition: To be Allyd by Management Only Bus 5708	
Manager Name:	Date: 11/29/17
Manager Sign:	· · · · · · · · · · · · · · · · · · ·



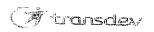


Location of Hazard: Canal Blud / Cemetries
Date of Observation: $\frac{12/3i}{20.17}$
Date of Report: 12/31/2017
Route: 60, 27, 91 Mode: 3-3
Route: $60,27,90$ Mode: $3-3$ When was the hazard first observed: $12/2017$
Brief Description of Hazard: Bus has to cross & lanes of traffic offer exiting new CE meteries Bus hop.
)perator Name:Badge:
Disposition: De Filled by Management Offe & Bos STOP. New Cemeteries STOP adequate



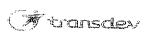


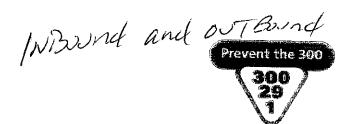
Location of Hazard:	Buses	enteria) Street car
Date of Observation:	12/30/2	-017	Cometerics
Date of Report:	12/30/20	17	
Route: 47	73	Mode:	300
When was the hazard first	observed:	Dec	2017
Brief Description of Hazard	the Sta	estar la	n? (6)
Brief Description of Hazard Brown en Cometeries Streateur	by MIS	tate.	Carsid by
bridge.	ope outers	portor.	ming bus
Operator Name:			Badge:
Disposition:			
To be Filled by Managgivent Only 13 3 1 1 1 1 1	Wa SIONS	" Smeet	car ONLy"
O entrance	+ Street	tear lane	
Manager Name:		Date:	12/30/17
Manager Sign:		_	



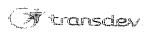


Location of Hazard:	Tulone) Jo	H Davi	15	
Date of Observation:	10-17-2	017		-
Date of Report:	10-17-20	17		
Route: 39		Mode:	Bus	_
When was the hazard first ob	oserved:	10-1-	-2017	•
Brief Description of Hazard: 1305 Stop Tolorium lane	is a near s	IDE ST	spand 1 STATION	7
Operator Name:		Ba	ndge:	
Disposition: To be still de by the properties of the still of the stil	out of MIR	N fone	I Near 3	ne k
danager Name: X		Date: _/	10-24	-17



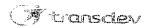


Location of Hazard: OR leans and Clarborne	
Date of Observation: 10 - 29 - 2017	
Date of Report: 10 - 29 - 2017	
Route: 62, 64, 65, 32 Mode: 303	
When was the hazard first observed: 10/2017	
Brief Description of Hazard: Now land, both in Bound and OUT Bound, Hoard to get back on the road and cars make resert HADD Turns in from to f bus when servicing 5 TOP	
out Bound, Hard to get back on the	
road and cars make root thop	
TVING IN WORL TO + BUS When SERVICIAN STOP	
Operator Name: Badge:	
Disposition: To be filled by Management Only from near 5,02 to for 5,002 to)
Satisty	
Manager Name: Date: 1//7//7	7



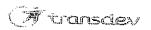


Location of Hazard:	Aw 1	kne	Earh	not Expr	ひろろ
Date of Observation:	3/20/	2017			
Date of Report:	3/20/2	0/1			
Route: # 115	108	101 106	Mode:	B13	
When was the hazard fi	rst observed:		3/20/20	11	
Brief Description of Haz	ard:	when	exiting	Hov lar	12
				3 3	
Operator Name:				Badge:	
Disposition: To be Filled by Management Anty SX12	inted 1	le por	nt of	He 15 km	d
Observe the	tyclle hazar	ow to		operat	- シ/ゴ -
Manager Name: A			Date:	3/21/1	-) -
Manager Sign:	<u>/</u>	-	=		_,



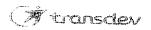


Location of Hazard: General Debaulle in bont of family Do
Date of Observation: $3/23/2017$
Date of Report: 3/23/2017
Route: $1/5/1/4/10/$ Mode: $3/23/2017$ When was the hazard first observed: $3/23/2017$
When was the hazard first observed: $3/23/2017$
Brief Description of Hazards VIEW of Operation
) 3
Operator Name: Badge:
Disposition: To be Filled by Made a new roste to avoid the tree hazard
Manager Name: 3/30/17 Manager Sign: Date: 3/30/17



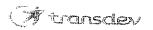


Location of Hazard: Sullen near ne	CSTOFF
Date of Observation: $6-6-2017$	
Date of Report: $6-6-2017$	
Route:	Bus
Route:	@ location
Brief Description of Hazard: The previous 603 5708 5100	Was knocked
Ine previous bus 5TOP SION Jown but a STUB Panain, wh The herard	ich was a
Operator Name:	Badge:
Disposition: To be Filled by Management Only SALLY SEMOULD HE 574	6,
Vianager Name: Date:	6/8/17
Vianager Sign:	



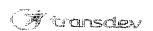


Location of Hazard:	Poland	Sidaux	K	
Date of Observation:	11-15	-2017		
Date of Report:	11-15-	2017		
Route:	5	Mode	: Bus	
When was the hazard f	first observed:	11/15		
Brief Description of Haz	zard:	rwing lene	and a re	
next bus	SPP 13	very cl	and ente	
			>	
Operator Name:			Badge:	
	rinuted the	bus 570P	in Actionin	7
Disposition: To be filled to Management Only And Color And Color	invited the	505 570P	in Netvonin	7



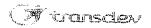


Location of Hazard:	Jackson	1/25pl	iedt	
Date of Observation:	10-2-2	017		
Date of Report:	10-2-20	19		
Route:9/		Mode:	Bus	
When was the hazard firs	st observed:			
Brief Description of Haza	rd: + maki	torn be	COUSE CONS	
ari too ta	rup			
			> 3	
	V).	A. A. C.		
Operator Name:			Badge:	
Disposition: The filt by inthese photograph This man some says This is says The property of the same says	a 510N/2) on Co	55 mg 571	reets
which smys	US TOP	Heri on Ro	10. Bus r	rakes
NIDE PYNS"				
fanager Name:		Date:	10-30-	17
fanager Sign:				



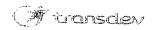


Location of Hazard: $\sqrt{400000000000000000000000000000000000$	ClaiborNE
Date of Observation: $9-30-2017$	
Date of Report: 9 - 30 - 2017	
Route: 39,90	Mode: Dis
When was the hazard first observed:	Mode: B13 On know N
Brief Description of Hazard: Large Trace 12 chezer attempto to service the	ed to busis as freq
More Hran I accident	
Operator Name:	Badge:
Disposition: To be Filled the Markeeman Orbit.	and to the self of
Disposition: To be filled the threatment of the free branches.	CVENNAILY CUT back





Location of Hazard:	ClarborNE/	Carro.	1161	
Date of Observation:	10-3-2	017		
Date of Report:	10-3-2017			
Route: 39, 90		— Mode:	Bus	
When was the hazard first				
Brief Description of Hazard Lyrrent 10 A 5 TOP and To make a let	then cross thank fron,	s the	e bs b	Service Fathe
Operator Name:			Badge:	
Disposition: To be My by Disposer Simply P More + IME / S PAC	back to allo		Operator he tra	
Manager Name: Amanager Sign:		Date:	10/3/2	<u>-</u> -017





Location of Hazard: Chickes	AW @) END
Date of Observation:	-17
Date of Report: $11-5-1$	7
Route:	Mode: $30>$
When was the hazard first observed:	11-4-17
Brief Description of Hazard: Laroc potholes crea Buses taveling in 1.	te hazard for
buses taveling in 1.	int
Operator Name:	Badge:
Operator Name: Disposition: To be Filled Thy Management Only Creaked a ra	
Disposition	





Location of Hazard:	LOUISA	DOTGEN	1015	
Date of Observation:	4-11	- 2017		•
Date of Report:	4-11-2	017		
Route: SO		Mode:	Bus	
When was the hazard first ob	served:	4	1/10/2017	
Brief Description of Hazard: Large Poth unders IDC of	pole instru	ret Causia	ns demans	- ko
underside of	60300	AT con	structor	site
			, ,	
Operator Name:			Badge:	
Disposition: To be Filled by Management Only The High Control of the Control of	- with c	Contractor	- and	
on tractor fill	o O ho	le to	allow Bake	
DASSAES.				
danager Name:		Date:	4-15-	2017
flanager Sign:			(





Location of Hazard:	CANA!	City P.	ARK
Date of Observation:	12-1-20	. —	
Date of Report:	12-1-	2017	
Route: Bus	45	Mode:	Bus
When was the hazard first	observed:	12	-1
Brief Description of Hazard	: go or city	PARK	
			/)
			1000
Operator Name: <u>Char</u> l	les LEE		Badge: 44
Disposition: To be Filled by Management Only			
		ALCOHOL STATE OF THE STATE OF T	
Manager Name:		Date:	12/1/17
Manager Sign:	1 00		